

# The Catholic Children's Aid Society of Toronto

Consolidated financial statements  
March 31, 2019



# Independent auditor's report

To the Members of  
**The Catholic Children's Aid Society of Toronto**

## **Opinion**

We have audited the consolidated financial statements of **The Catholic Children's Aid Society of Toronto** [the "Society"], which comprise the consolidated balance sheet as at March 31, 2019, and the consolidated statement of operations, consolidated statement of changes in net assets, consolidated statement of remeasurement gains and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Society as at March 31, 2019, and the consolidated results of its operations and its consolidated cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

## **Basis for opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

## **Auditor's responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Ernst & Young LLP*

Chartered Professional Accountants  
Licensed Public Accountants

Toronto, Canada  
June 24, 2019



# The Catholic Children's Aid Society of Toronto

## Consolidated balance sheet

[in thousands of dollars]

As at March 31

	2019	2018
	\$	\$
<b>Assets</b>		
<b>Current</b>		
Cash	8,941	7,531
Cash and investments held for children in care <i>[note 3]</i>	860	875
Accounts receivable	817	799
Grants receivable from Province of Ontario <i>[note 7[b]]</i>	2,766	5,801
Prepaid expenses and other assets	708	754
Investments <i>[note 5]</i>	30,923	29,110
<b>Total current assets</b>	<b>45,015</b>	<b>44,870</b>
Cash and investments held for children in care <i>[note 3]</i>	4,021	3,336
Other assets	13	10
Investments <i>[note 5]</i>	1,677	1,541
Capital assets, net <i>[note 6]</i>	5,474	4,321
	<b>56,200</b>	<b>54,078</b>
<b>Liabilities and net assets</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	6,433	4,853
Deferred contributions <i>[note 7]</i>	1,044	3,802
<b>Total current liabilities</b>	<b>7,477</b>	<b>8,655</b>
Employee future benefits	2,809	2,809
In trust for children in care <i>[note 3]</i>	4,021	3,336
Other accrued liabilities	743	743
Deferred capital contributions <i>[note 9]</i>	77	142
<b>Total liabilities</b>	<b>15,127</b>	<b>15,685</b>
Commitments and contingencies <i>[notes 14 and 15]</i>		
<b>Net assets</b>		
Accumulated remeasurement gains	1,517	1,124
Internally restricted <i>[note 12]</i>	31,305	31,305
Unrestricted	6,574	4,423
Endowment <i>[note 13]</i>	1,677	1,541
<b>Total net assets</b>	<b>41,073</b>	<b>38,393</b>
	<b>56,200</b>	<b>54,078</b>

See accompanying notes

On behalf of the Board:

\_\_\_\_\_  
President

\_\_\_\_\_  
Treasurer

## The Catholic Children's Aid Society of Toronto

### Consolidated statement of operations

[in thousands of dollars]

Year ended March 31

	2019	2018
	\$	\$
<b>Revenue</b>		
Province of Ontario	89,669	91,633
Gain on sale of capital assets <i>[note 6]</i>	—	27,243
Government of Canada children's special allowances	2,247	2,154
Investment income and other revenue	2,023	1,140
Donations – general	541	599
Amortization of deferred capital contributions	65	124
	<b>94,545</b>	<b>122,893</b>
<b>Expenses</b>		
Boarding rate payments	24,942	25,878
Child and family services		
Salaries and employee benefits <i>[note 11]</i>	46,142	48,049
Financial assistance, scholarships and special programs	2,830	2,543
Travel	1,646	2,109
Personal needs	1,616	1,367
Purchased services	570	1,014
Health and related	655	900
	<b>53,459</b>	<b>55,982</b>
Administrative and infrastructure		
Salaries and employee benefits <i>[note 11]</i>	6,847	7,130
Building occupancy	2,948	2,587
Office administration and other	2,592	2,188
Information, technology and purchased services	1,066	1,049
Amortization of capital assets	338	578
Promotion and publicity	40	293
Training and recruitment	162	111
	<b>13,993</b>	<b>13,936</b>
	<b>92,394</b>	<b>95,796</b>
<b>Excess of revenue over expenses for the year</b>	<b>2,151</b>	<b>27,097</b>

See accompanying notes

The Catholic Children’s Aid Society of Toronto

**Consolidated statement of changes in net assets**

[in thousands of dollars]

Year ended March 31

	2019			2018	
	Internally restricted \$ [note 12]	Unrestricted \$	Endowment \$ [note 13]	Total \$	Total \$
<b>Net assets, beginning of year</b>	<b>31,305</b>	<b>4,423</b>	<b>1,541</b>	<b>37,269</b>	9,990
Excess of revenue over expenses for the year	—	<b>2,151</b>	—	<b>2,151</b>	27,097
Investment income on externally restricted endowments	—	—	<b>111</b>	<b>111</b>	65
Endowment donations	—	—	<b>76</b>	<b>76</b>	177
Interfund transfers	—	—	<b>(51)</b>	<b>(51)</b>	(60)
<b>Net assets, end of year</b>	<b>31,305</b>	<b>6,574</b>	<b>1,677</b>	<b>39,556</b>	37,269

See accompanying notes

**The Catholic Children's Aid Society of Toronto**

**Consolidated statement of remeasurement gains**

[in thousands of dollars]

Year ended March 31

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>Accumulated remeasurement gains, beginning of year</b>	<b>1,124</b>	<b>1,524</b>
Realized gains attributable to a balanced pooled fund recognized to income in the year	<b>(740)</b>	<b>(178)</b>
Unrealized gains (losses) attributable to a balanced pooled fund	<b>1,133</b>	<b>(222)</b>
<b>Accumulated remeasurement gains, end of year</b>	<b>1,517</b>	<b>1,124</b>

*See accompanying notes*

## The Catholic Children's Aid Society of Toronto

### Consolidated statement of cash flows

[in thousands of dollars]

Year ended March 31

	2019	2018
	\$	\$
<b>Operating Activities</b>		
Excess of revenue over expenses for the year	2,151	27,097
Add (deduct) items not involving cash		
Amortization of capital assets	338	578
Amortization of deferred capital contributions	(65)	(124)
Non-cash transfer to deferred contributions	(51)	(60)
Gain on sale of capital assets	—	(27,243)
	<u>2,373</u>	<u>248</u>
Changes in non-cash working capital balances related to operations		
Cash and investments held for children in care	15	328
Accounts receivable	(18)	818
Grants receivable from Province of Ontario	3,035	947
Prepaid expenses and other assets	43	387
Accounts payable and accrued liabilities	1,580	(761)
Deferred contributions	(2,758)	(3,328)
<b>Cash provided by (used in) operating activities</b>	<u>4,270</u>	<u>(1,361)</u>
<b>Investing activities</b>		
Purchase of investments, net	(1,445)	(21,772)
<b>Cash used in investing activities</b>	<u>(1,445)</u>	<u>(21,772)</u>
<b>Capital activities</b>		
Proceeds from disposal of capital assets	—	27,774
Purchase of capital assets	(1,491)	(25)
<b>Cash provided by (used in) capital activities</b>	<u>(1,491)</u>	<u>27,749</u>
<b>Financing activities</b>		
Endowment donations received	76	177
<b>Cash provided by financing activities</b>	<u>76</u>	<u>177</u>
<b>Net increase in cash during the year</b>	<u>1,410</u>	<u>4,793</u>
Cash, beginning of year	7,531	2,738
<b>Cash, end of year</b>	<u>8,941</u>	<u>7,531</u>

See accompanying notes



# The Catholic Children's Aid Society of Toronto

## Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

### 1. Incorporation and corporate activities

The Catholic Children's Aid Society of Toronto [the "Society" or "CCAS"] was incorporated in October 1894 and operates as a corporation without share capital under the *Corporations Act* (Ontario). On behalf of the Catholic Community of Toronto, the Society is committed to providing social services that protect children and youth and strengthen family life. The Society provides these services in fulfilment of its mandate under the *Child and Family Services Act*. The Society derives substantially all of its funding from the Province of Ontario.

The Society is a registered charity under the *Income Tax Act* (Canada) and is, therefore, exempt from income taxes.

### 2. Summary of significant accounting policies

The consolidated financial statements of the Society are prepared in accordance with the *CPA Canada Public Sector Accounting Handbook*, which sets out generally accepted accounting principles for government not-for-profit organizations in Canada. The Society has chosen to use the standards for not-for-profit organizations that include sections PS 4200 to PS 4270. The significant accounting policies are summarized below.

#### Basis of presentation

These consolidated financial statements include the assets, liabilities and activities of the Society and the assets, liabilities and activities of the Hope for Children Foundation [the "Foundation"], a controlled entity of the Society [note 4]. The Society has the continuing power to determine the strategic, operating, investing and financing policies of the Foundation without the cooperation of others.

#### Use of estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates that are made by management are used for, but not limited to, the estimated useful life of capital assets, employee benefit accruals and contingent losses.

#### Financial instruments

Financial instruments are classified in one of the following categories: [i] fair value or [ii] cost or amortized cost. The Society determines the classification of its financial instruments at initial recognition.

Portfolio investments reported at fair value consist of equity instruments that are quoted in an active market as well as investments in pooled funds, derivative contracts and any other investments where the investments are managed on a fair value basis and the fair value option is elected. Transaction costs are recognized in the consolidated statement of operations in the period during which they are incurred. Investments at fair value are remeasured at their fair value at the end of each reporting period. Any revaluation gains and losses are recognized in the consolidated statement of remeasurement gains and are reclassified to the consolidated statement of operations upon disposal or settlement.

## The Catholic Children's Aid Society of Toronto

### Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

Portfolio investments not quoted in an active market and securities not designated to be measured at fair value are initially recorded at fair value plus transaction costs. These investments are subsequently measured at cost or amortized cost using the effective interest rate method, less any provision for impairment.

All investment transactions are recorded on a trade date basis.

A write-down in portfolio investments is recognized in the consolidated statement of operations for a portfolio investment in either category when there has been a loss in the value of the investment considered as an "other than temporary" decline. Subsequent changes to remeasurement of portfolio investments in the fair value category are reported in the consolidated statement of remeasurement gains. If the loss in value subsequently reverses, the write-down to the consolidated statement of operations is not reversed until the investment is sold.

Other financial instruments, including accounts receivable and accounts payable and accrued liabilities, are initially recorded at their fair value and are subsequently measured at cost, net of any provisions for impairment.

#### Revenue recognition

The Society follows the deferral method of accounting for contributions, which include grants and donations. Grants and bequests are recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Other donations are recorded when received, since pledges are not legally enforceable claims. Unrestricted contributions are recognized as revenue when initially recorded in the accounts. Externally restricted contributions, except endowment contributions, are deferred when initially recorded in the accounts and recognized as revenue in the year in which the related expenses are recognized. Externally restricted endowment contributions are recognized as direct increases in net assets when recorded in the accounts.

Contributions externally restricted for capital assets are recorded as deferred capital contributions and are amortized to operations on the same basis as the related asset is amortized.

Investment income recorded in the consolidated statement of operations consists of interest, dividends, income distributions from pooled funds, and realized gains and losses, net of related fees. Unrealized gains and losses are recorded in the consolidated statement of remeasurement gains, except to the extent they relate to deferred contributions, in which case they are added to the deferred contributions balance, or to the extent they relate to investment income allocated to the endowment capital, in which case they are added to endowments through net assets.

# The Catholic Children's Aid Society of Toronto

## Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

### Capital assets

Capital assets are carried at cost less accumulated amortization. Amortization is provided on a straight-line basis over the estimated useful lives of the assets as follows:

Buildings	25 years
Furniture and equipment	4 to 10 years
Computer hardware	3 years
Vehicles	5 years
Leasehold improvements	Over the term of the lease

### Pension plan

Contributions to multi-employer defined benefit pension plans are expensed on an accrual basis.

### Employee future benefits

Sick leave benefits that accumulate but do not vest are recorded as a liability.

### 3. Cash and investments held for children in care

The Society holds cash and investments for children in care as directed by the Ministry of Children and Youth Services ["MCYS"]. The cash and investments held for children in care comprise the following:

	2019	2018
	\$	\$
Cash	2,785	2,281
Pooled fund – RBC Target 2025 Education Balanced Fund	2,096	1,930
	<b>4,881</b>	<b>4,211</b>

The pooled fund investment represents amounts that the Society has invested in Registered Education Savings Plans for children in care.

# The Catholic Children's Aid Society of Toronto

## Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

These amounts were received by the Society from the following government programs:

	2019	2018
	\$	\$
Child Tax Benefit	4,021	3,336
Ontario Child Benefit Equivalent <i>[note 7[a]]</i>	759	783
Other	101	92
	<b>4,881</b>	<b>4,211</b>

### 4. Hope for Children Foundation

The Foundation was incorporated under the laws of Ontario as a foundation without share capital on May 28, 1980 to act as a central fund for general and designated donations to support the work of the Society. The Foundation provided financial aid in the form of grants to the Society, in addition to support for educational, enrichment and prevention programs.

Effective April 1, 2012, the operations of the Foundation were transferred to the Society. As a result, after that date, all operations and fundraising have been administered by the Society.

### 5. Investments

Investments consist of the following:

	Fair value hierarchy level	2019	2018
		\$	\$
Short-term investments			
Balanced pooled funds	Level 2	30,923	29,110
Long-term investments			
Balanced pooled funds	Level 2	1,677	1,541
		<b>32,600</b>	<b>30,651</b>

Investments measured at fair value are classified according to a fair value hierarchy that reflects the importance of the data used to perform each valuation. The fair value hierarchy is made up of the following levels:

- Level 1 – Valuation based on quoted prices [unadjusted] in active markets for identical assets or liabilities;
- Level 2 – Valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 – Valuation techniques using inputs for the asset or liability that are not based on observable market data [unobservable inputs].

## The Catholic Children's Aid Society of Toronto

### Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

The fair value hierarchy requires the use of observable data in the market each time such data exists. A financial instrument is classified at the lowest level of hierarchy for which significant input has been considered in measuring fair value. There were no transfers of assets between levels in 2019 or 2018.

The asset mix of the pooled funds is as follows:

	2019 %	2018 %
Cash and short-term investments	5	5
Bonds		
Federal/Provincial	14	15
Corporate	19	19
	33	34
Equities		
Canadian	23	22
U.S.	19	18
Global	20	21
	62	61
	100	100

#### 6. Capital assets

Capital assets consist of the following:

	2019		2018	
	Cost	Accumulated amortization	Cost	Accumulated amortization
	\$	\$	\$	\$
Land	3,081	—	3,081	—
Buildings	3,212	2,858	3,212	2,730
Furniture and equipment	1,499	485	1,339	1,073
Computer hardware	872	191	922	858
Vehicles	40	34	40	26
Leasehold improvements	1,064	726	1,165	751
	9,768	4,294	9,759	5,438
Less accumulated amortization	4,294		5,438	
<b>Net book value</b>	<b>5,474</b>		<b>4,321</b>	

During the year ended March 31, 2018, land and buildings were sold for proceeds of \$27,774, resulting in a gain on sale of capital assets of \$27,243.

## The Catholic Children's Aid Society of Toronto

### Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

During the year ended March 31, 2019, computer hardware and furniture were purchased for \$680 and \$811, respectively. These assets were not put in use during the year, and did not accumulate amortization.

#### 7. Deferred contributions

Deferred contributions consist of the following:

	2019 \$	2018 \$
Ontario Child Benefit equivalent program [notes 3 and 7[a]]	759	783
Child Welfare Balanced Budget Fund [note 7[b]]	—	2,743
Other deferred contributions [note 7[c]]	285	276
	<b>1,044</b>	<b>3,802</b>

[a] The Ontario Child Benefit equivalent program provides opportunities to children and youth in care to participate in recreational, educational, cultural and social activities and establishes a savings program for youth in care with an objective to achieve better outcomes in higher education, a higher degree of resiliency and a smoother transition to adulthood. The activity of the program is as follows:

	2019 \$	2018 \$
<b>Balance, beginning of year</b>	<b>783</b>	1,082
Amounts received during the year	547	595
Disbursements during the year	(571)	(894)
<b>Balance, end of year [note 3]</b>	<b>759</b>	783

[b] Included in deferred contributions are amounts included in the Child Welfare Balanced Budget Fund [the "Fund"]. The Fund was developed by the MCYS during the fiscal year ended March 31, 2014 as part of a new funding model. Eligible Children's Aid Societies may access their prior years' surplus through the Fund in order to balance their budgets. The Society has generated surpluses in the years ended March 31, 2014, 2015 and 2016. Eligible surpluses are recognized as deferred contributions. Amounts currently unfunded by the Province of Ontario corresponding to these deferred surpluses are recognized as grants receivable from the Province of Ontario. The changes in the Fund are as follows:

	2019 \$	2018 \$
<b>Balance, beginning of year</b>	<b>2,743</b>	5,779
Amounts used during the year [note 10]	(2,743)	(3,036)
Amounts expired during the year	—	—
<b>Balance, end of year</b>	<b>—</b>	2,743

## The Catholic Children's Aid Society of Toronto

### Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

- [c] Other deferred contributions represent unspent externally restricted funding and donations for scholarships and various programs. The changes in the other deferred contributions balance are as follows:

	2019	2018
	\$	\$
<b>Balance, beginning of year</b>	<b>276</b>	269
Amounts received during the year	<b>427</b>	453
Amounts transferred in from the endowment fund	<b>51</b>	60
Amounts recognized in revenue during the year	<b>(469)</b>	(506)
<b>Balance, end of year</b>	<b>285</b>	276

#### 8. Credit facility

As at March 31, 2019, the Society has an unsecured demand line of credit of \$8,000. This line of credit has not been drawn upon as of March 31, 2019 or March 31, 2018.

#### 9. Deferred capital contributions

Deferred capital contributions represent the unamortized amount of contributions received for the purchase of capital assets. The changes in the deferred capital contributions balance are as follows:

	2019	2018
	\$	\$
<b>Balance, beginning of year</b>	<b>142</b>	266
Amortization of deferred capital contributions	<b>(65)</b>	(124)
<b>Balance, end of year</b>	<b>77</b>	142

The Catholic Children's Aid Society of Toronto

**Notes to consolidated financial statements**

[in thousands of dollars]

March 31, 2019

**10. Child Welfare Program funding as reported to the Ministry of Children and Youth Services ["MCYS"] and the Ministry of Community and Social Services ["MCSS"]**

Program funding as reported to the MCYS/MCSS is calculated as follows:

	2019	2018
	\$	\$
Excess of revenue over expenses for the year	2,151	27,097
Add amortization of capital assets capitalized for accounting, not for the MCYS/MCSS	338	578
Deduct assets capitalized for accounting, not for the MCYS/MCSS	(1,491)	(27)
Add deferred contributions [note 7[b]]	(2,743)	(3,036)
Deduct excess of revenue over expenses related to non-MCYS/MCSS funding	(998)	(405)
Deduct gain on sale of capital assets	—	(27,243)
<b>Child Welfare Program deficiency of revenue over expenses as reported to the MCYS/MCSS [note 7[b]]</b>	<b>(2,743)</b>	<b>(3,036)</b>

The following is a reconciliation that summarizes all revenue and expenses that are funded by the MCYS and MCSS for the year.

[a] **Child Welfare Program**

	2019	2018
	\$	\$
<b>Revenue</b>		
Child Welfare	86,647	88,239
Other revenue and recoveries	2,600	2,742
	<b>89,247</b>	<b>90,981</b>
<b>Expenses</b>		
Board rate payments	25,847	25,842
Salaries and benefits	52,822	55,244
Client related	4,387	5,253
Occupancy and administrative	6,559	5,457
Travel	2,175	2,110
Training and recruitment	200	111
	<b>91,990</b>	<b>94,017</b>
<b>Deficiency of revenue over expenses for the year</b>	<b>(2,743)</b>	<b>(3,036)</b>



## The Catholic Children's Aid Society of Toronto

### Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

#### [b] Other programs

Detail code	SCS – Children Other	Children's Community Support	Partner Facility Renewal	Education Liaison	2019	2018
	9259	A508	A710	A763	Total	Total
	\$	\$	\$	\$	\$	\$
<b>Revenue</b>	<b>69</b>	<b>13</b>	<b>6</b>	<b>90</b>	<b>178</b>	367
<b>Expenses</b>						
Salaries and benefits	—	—	—	—	<b>69</b>	64
Other service costs	—	—	—	<b>90</b>	<b>90</b>	99
Occupancy and administrative	<b>69</b>	<b>13</b>	<b>6</b>	—	<b>19</b>	204
	<b>69</b>	<b>13</b>	<b>6</b>	<b>90</b>	<b>178</b>	367
<b>Deficiency of revenue over expenses</b>	—	—	—	—	—	—

#### 11. Pension plan

Substantially all employees of the Society are eligible to be members of the Ontario Municipal Employees' Retirement Plan [the "Plan"], which is a multi-employer defined benefit pension plan. The most recent actuarial valuation of the Plan as of December 31, 2017 indicates that the Plan has an unfunded liability of \$5,400,000. The Plan is accounted for as a defined contribution plan since the Society has insufficient information to apply defined benefit plan accounting. Employer contributions made to the Plan for the year ended March 31, 2019 amounted to \$4,263 [2018 – \$4,661] and are included in salaries and employee benefits expenses in the consolidated statement of operations.

#### 12. Internally restricted

Internally restricted net assets consist of amounts that are discretionary in nature and, with approval of the Board of Directors, may be used to fund items that are either capital or non-capital in nature. During the year, no amounts [2018 – \$21,120] were transferred to the internally restricted fund.

#### 13. Endowment net assets

Endowment net assets represent resources that are required by the donor to be maintained by the Foundation on a permanent basis.

The Society has a policy designed to protect the real value of endowments by limiting the amount of investment income made available for spending and requiring the reinvestment of income not made available. The amount currently made available for spending is up to 4% of the market value of the endowment net assets.

# The Catholic Children's Aid Society of Toronto

## Notes to consolidated financial statements

[in thousands of dollars]

March 31, 2019

The preservation of capital [i.e., any excess investment income earned above the payout rate] is recorded as revenue of the endowment fund for donor-designated funds. For the year ended March 31, 2019, investment income of \$111 [2018 – \$65] earned on investments held for the endowment fund resources was recorded as income of the endowment fund.

### 14. Commitments

The Society has entered into certain operating lease agreements for its premises and office equipment. The future minimum annual lease payments under these agreements are as follows:

	\$
2020	2,000
2021	1,800
2022	1,700
2023	1,500
2024	1,400
Thereafter	12,500
	<u>20,900</u>

In addition to minimum rentals, property leases generally provide for the payment of various operating costs.

### 15. Contingencies

The Society has been named as a co-defendant in lawsuits, some of which are not covered by insurance. Some of these actions remain at the preliminary stages and, therefore, management and counsel are unable to provide estimates as to the outcomes of these claims. When a reasonable estimate can be determined regarding the outcome of a case, an appropriate reserve, if required, is reflected in the consolidated financial statements. Should the Society be found liable for any amount in addition to what has been determined by management as a result of such claims, such loss would be recorded in the period in which it is incurred. The Society has insurance to cover the majority of legal claims.

### 16. Financial instruments

#### Credit risk

The Society is exposed to credit risk in connection with its accounts receivable and grants receivable from the Province of Ontario because of the risk that one party to the financial instrument may cause a financial loss for the other party by failing to discharge an obligation.

#### Liquidity risk

The Society is exposed to the risk that it will encounter difficulty in meeting obligations associated with its financial liabilities. The Society derives a significant portion of its operating revenue from the Ontario government with no firm commitment of funding amounts in future years.

**The Catholic Children's Aid Society of Toronto**

**Notes to consolidated financial statements**

[in thousands of dollars]

March 31, 2019

**Currency risk**

The Society is exposed to foreign currency risk with respect to the underlying investments of its pooled funds denominated in foreign currencies, because the fair value and future cash flows will fluctuate due to the changes in the relative value of foreign currencies against the Canadian dollar.

**Interest rate risk**

The Society is exposed to interest rate risk with respect to its investments because the fair value will fluctuate due to changes in market interest rates.

**Other price risk**

The Society is exposed to other price risk through changes in market prices [other than changes arising from interest rate or currency risks] in connection with its investments in pooled funds.